

JUSTIN V. HUANG

STUDENT NUMBER: 131005343

RECORD DATE: 10/02/19

PAGE: 1

THIS IS A RED SECURITY SHEET. IF COPIED, "VOID" WILL APPEAR

RUTGERS

THE STATE UNIVERSITY
OF NEW JERSEY

| TITLE | SCH | DEPT | CRS | SEC | CREDITS | PR | GRADE |
|-------|-----|------|-----|-----|---------|----|-------|
|-------|-----|------|-----|-----|---------|----|-------|

FALL 2009 RUTGERS BUSINESS SCHOOL-NEWARK/NEW BRUNSWICK-GRADUATE
MAJOR: EXECUTIVE MBA PROGRAM

| | | | | | | |
|----------------------|----|-----|-----|----|-----|----|
| FINANCIAL ACCT | 22 | 010 | 583 | 76 | 3.0 | B |
| LAW DEC THEORY & FIN | 22 | 373 | 604 | 76 | 3.0 | A- |
| ORG BEHAVIOR | 22 | 620 | 585 | 76 | 3.0 | B |
| ANALYTICAL TECH | 22 | 711 | 573 | 76 | 3.0 | A- |
| BUSINESS STATISTICS | 22 | 960 | 523 | 76 | 3.0 | A- |

DEGREE CREDITS: 15.0 TERM AVG: 3.402 CUMULATIVE AVG: 3.402

SPRING 2010 RUTGERS BUSINESS SCHOOL-NEWARK/NEW BRUNSWICK-GRADUATE
MAJOR: EXECUTIVE MBA PROGRAM

| | | | | | | |
|----------------------|----|-----|-----|----|-----|----|
| INTNL BUS POLICY | 22 | 373 | 612 | 76 | 3.0 | B+ |
| FINANCIAL MANAGEMENT | 22 | 390 | 587 | 76 | 3.0 | A- |
| INT'L FIN STRATEGY | 22 | 390 | 669 | 76 | 3.0 | B+ |
| MKTG FOR DEC MAKING | 22 | 630 | 586 | 76 | 3.0 | A |
| SUPPLY CHN MGT STRAT | 22 | 799 | 607 | 76 | 3.0 | A |

DEGREE CREDITS: 30.0 TERM AVG: 3.666 CUMULATIVE AVG: 3.534

SUMMER 2010 RUTGERS BUSINESS SCHOOL-NEWARK/NEW BRUNSWICK-GRADUATE
MAJOR: EXECUTIVE MBA PROGRAM

| | | | | | | |
|----------------------|----|-----|-----|----|-----|----|
| MANAGERIAL ACCOUNTNG | 22 | 010 | 580 | 76 | 3.0 | A- |
| MGR'L ECON ANALYSIS | 22 | 223 | 581 | 76 | 3.0 | A |
| AGGREG ECON ANALYSIS | 22 | 223 | 591 | 76 | 3.0 | A |
| FIN ST ANALYSIS | 22 | 390 | 614 | 76 | 3.0 | B |

DEGREE CREDITS: 42.0 TERM AVG: 3.668 CUMULATIVE AVG: 3.572

FALL 2010 RUTGERS BUSINESS SCHOOL-NEWARK/NEW BRUNSWICK-GRADUATE
MAJOR: EXECUTIVE MBA PROGRAM

| | | | | | | |
|---------------------|----|-----|-----|----|-----|----|
| GLOBAL LEADERSHIP | 22 | 620 | 582 | 76 | 3.0 | B |
| BUS POLICY&STRATEGY | 22 | 620 | 611 | 76 | 3.0 | B+ |
| ADVERTISING&PROMOT | 22 | 630 | 601 | 76 | 3.0 | A |
| MARKETING STRATEGY | 22 | 630 | 609 | 76 | 3.0 | A |

DEGREE CREDITS: 54.0 TERM AVG: 3.583 CUMULATIVE AVG: 3.574

| TITLE | SCH | DEPT | CRS | SEC | CREDITS | PR | GRADE |
|-------|-----|------|-----|-----|---------|----|-------|
|-------|-----|------|-----|-----|---------|----|-------|

DEGREE: MASTER OF BUSINESS ADMIN
MAJOR: EXECUTIVE MBA PROGRAM

MAY 2011

*** END OF TRANSCRIPT ***

RUTGERS

THE STATE UNIVERSITY
OF NEW JERSEY

This transcript is not official without the signature of the registrar.

Pursuant to the Family Education Rights and Privacy Act of 1974, Information Contained Herein
Shall Not Be Released to a Third Party Without the Written Authorization of the Student.

RAISED SEAL NOT REQUIRED



Kelly B. Sokolowski
University Registrar

Rutgers, The State University of New Jersey

EXPLANATION OF GRADING SYSTEM

A. Standard (Exception: School of Law - Newark, School of Law - Camden, Livingston College, and Rutgers Business School Newark/New Brunswick (Grad)

| | <u>Grade Points</u> | | <u>Grade Points</u> |
|-------------------------|---------------------|----------------------------|---------------------|
| A - Distinguished | 4.00 | F - Failing | 0.00 |
| B+ - Intermediate grade | 3.50 | Pass - (A thru C) | |
| B - Good | 3.00 | NOCR - No credit (D & F) | |
| C+ - Intermediate grade | 2.50 | IN - Incomplete | |
| C - Satisfactory | 2.00 | PIN - Permanent incomplete | |
| D - Poor | 1.00 | TNC - Temporary no credit | |

B. School of Law - Camden & Newark

| | <u>Grade Points</u> | | <u>Grade Points</u> |
|-------------------------|---------------------|-------------------------|---------------------|
| A+ - | 4.33 | C - Satisfactory | 2.00 |
| A - Distinguished | 4.00 | C- - Intermediate grade | 1.67 |
| A- - Intermediate grade | 3.67 | D+ - Intermediate grade | 1.33 |
| B+ - Intermediate grade | 3.33 | D - Poor | 1.00 |
| B - Good | 3.00 | F - Failing | 0.00 |
| B- - Intermediate grade | 2.67 | PASS - Credit awarded | |
| C+ - Intermediate grade | 2.33 | NOCR - No credit | 0.00 |
| | | IN - Incomplete | |

C. School of Law - Camden (through Summer Session 2001)

| | <u>Grade Points</u> | | <u>Grade Points</u> |
|-------------------------|---------------------|-------------------------|---------------------|
| A+ - | 4.50 | C+ - Intermediate grade | 2.50 |
| A - Distinguished | 4.00 | C - Satisfactory | 2.00 |
| B+ - Intermediate grade | 3.50 | D+ - Intermediate grade | 1.50 |
| B - Good | 3.00 | D - Poor | 1.00 |
| | | F - Failing | 0.00 |

D. Rutgers Business School Newark/New Brunswick (Grad)

| | <u>Grade Points</u> | | <u>Grade Points</u> |
|-------------------------|---------------------|-------------------------|---------------------|
| A - Distinguished | 4.00 | C+ - Intermediate grade | 2.33 |
| A- - Intermediate grade | 3.67 | C - Satisfactory | 2.00 |
| B+ - Intermediate grade | 3.33 | C- - Intermediate grade | 1.67 |
| B - Good | 3.00 | D - Poor | 1.00 |
| B- - Intermediate grade | 2.67 | F - Failing | 0.00 |
| | | INC - Incomplete | |

E. Livingston College

| | <u>Grade Points</u> | | <u>Grade Points</u> |
|-------------------------|---------------------|---------------------------|---------------------|
| A - Distinguished | 4.00 | D - Poor | 1.00 |
| B+ - Intermediate grade | 3.50 | NOCR - Failed (no credit) | 0.00 |
| B - Good | 3.00 | TNC - Temporary no credit | 0.00 |
| C+ - Intermediate grade | 2.50 | H - Honors (A) | |
| C - Satisfactory | 2.00 | CR - Credit (B & C) | |
| | | F - Failing | 0.00 |

F. OTHER GRADE SYMBOLS

| | | |
|-------------------------|-------------------------|-------------------------|
| DF Disciplinary failure | S Satisfactory | W Withdrew or dropped |
| IN Incomplete | TZ Grade not submitted | WF Withdrew failing |
| NG No grade given | X Examination not taken | U Unsatisfactory |
| WP Withdrew passing | H Honors grade | XF Disciplinary Failure |
| IP In Progress | | |

REGULATIONS GOVERNING USAGE of above grade symbols are determined by each school of the University. Complete explanations are found in appropriate school bulletins of the general catalog of Rutgers University.

CREDIT HOUR PREFIXES

| |
|---|
| E Credits do not count toward degree |
| N Noncredit course - Credits do not count toward degree |
| G Undergraduate course taken for graduate credit |
| PN Course undertaken on pass/no credit basis |
| R Repeated course |
| J Counts as degree credit but is not in the CUM GPA |
| K Does not count as degree credit but is in the CUM GPA |
| M Counts toward major |

TERMS AND CUMULATIVE AVERAGES

$$\frac{\text{Total grade points}}{\text{Total credit hours}} = \text{Weighted average}$$

GRADE PREFIXES

R - Re-examination permitted
T - Term work incomplete

CREDIT HOURS

One credit is given for 800 minutes of class (lec. or rec.) or for three times this amount of laboratory time.

Issued By:



Newark
249 University Avenue
Newark, NJ 07102
973-353-5324



Camden
311 North 5th Street
Camden, NJ 08102
856-225-6053



New Brunswick
ASB, Room 200L
65 Davidson Rd.
Piscataway, NJ 08854-8096
848-445-3330